

**NORTH AND EAST LUBBOCK COMMUNITY  
DEVELOPMENT CORPORATION AND SUBSIDIARY**

**CONSOLIDATED FINANCIAL STATEMENTS  
AND INDEPENDENT AUDITOR'S REPORT**

**FOR THE YEAR ENDED SEPTEMBER 30, 2015**

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
North and East Lubbock Community Development Corporation  
Lubbock, Texas

**Report on the Financial Statements**

We have audited the accompanying financial statements of North and East Lubbock Community Development Corporation and Subsidiary (the "Organization"), which comprise the statement of financial position as of September 30, 2015, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

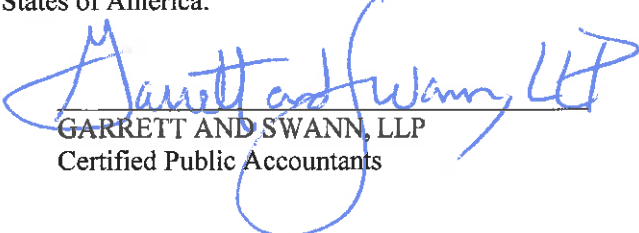
Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of North and East Lubbock Community Development Corporation and Subsidiary as of September 30, 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

  
GARRETT AND SWANN, LLP  
Certified Public Accountants

February 11, 2016  
Lubbock, Texas

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
SEPTEMBER 30, 2015**

**ASSETS**

**CURRENT ASSETS**

Cash and cash equivalents	\$	214,413
Accounts receivable		3,706
Due from Parkway Place, LLC		709
		218,828
<b>Total Current Assets</b>		<b>218,828</b>

**FIXED ASSETS**

Furniture and equipment		26,572
Less: accumulated depreciation		(21,629)
		4,943
<b>Total Fixed Assets</b>		<b>4,943</b>

**OTHER ASSETS**

Other receivable		37,155
HOME Program property - Restricted		123,408
Land held for development		244,805
Investment in Parkway Place, LLC		774,281
		1,179,649
		\$ 1,403,420

**LIABILITIES AND NET ASSETS**

**CURRENT LIABILITIES**

Accounts payable	\$	8,836
Accrued interest		1,175
Notes payable, current portion		33,553
		43,564
<b>Total Current Liabilities</b>		<b>43,564</b>

HOME Program liability - Restricted		121,951
Long-term debt, less current portion		206,987
		372,502
<b>Total Liabilities</b>		<b>372,502</b>

**NET ASSETS**

Unrestricted		1,030,918
		1,030,918
<b>Total Net Assets</b>		<b>1,030,918</b>
		\$ 1,403,420

The accompanying notes are an integral part of these financial statements.

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
CONSOLIDATED STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED SEPTEMBER 30, 2015**

<b>REVENUE AND OTHER SUPPORT</b>	
Grants from governmental agencies	\$ 350,985
Public support	8,000
Income(Loss) from investment in Parkway Place, LLC	(2,927)
Other miscellaneous income	918
Interest Income	<u>62</u>
<b>TOTAL SUPPORT AND REVENUE</b>	<b>357,038</b>
 <b>EXPENSES</b>	
Program services	101,910
Fundraising	378
Management and general	<u>211,535</u>
<b>TOTAL EXPENSES</b>	<b><u>313,823</u></b>
<b>CHANGE IN NET ASSETS</b>	<b>43,215</b>
<b>BEGINNING NET ASSETS</b>	<u>987,703</u>
<b>ENDING NET ASSETS</b>	<b><u>\$ 1,030,918</u></b>

The accompanying notes are an integral part of these financial statements.

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED SEPTEMBER 30, 2015**

**CASH FLOWS FROM OPERATING ACTIVITIES**

Change in net assets	\$	43,215
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation		1,799
Income from investment in Parkway Place, LLC		2,927
(Increase) decrease in:		
Accounts receivable		(3,706)
Due from Parkway Place, LLC		(709)
Purchase of HOME Program property		(123,408)
Increase (decrease) in:		
Accounts payable		6,125
Accrued interest		(683)
Proceeds from HOME Program liability		<u>121,951</u>
Net cash provided by operating activities		47,511

**CASH FLOWS FROM INVESTING ACTIVITIES**

Purchase of fixed assets		<u>(540)</u>
Net cash used for investing activities		(540)

**CASH FLOWS FROM FINANCING ACTIVITIES**

Payments on long-term debt		<u>(26,099)</u>
Net cash used for financing activities		(26,099)

	Net increase in cash	20,872
Cash, beginning of year		<u>193,541</u>
	Cash, end of year	<u>\$ 214,413</u>

**SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION**

Cash paid during the year for interest	\$	14,608
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The accompanying notes are an integral part of these financial statements.

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2015**

NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Operations

North and East Lubbock Community Development Corporation (NELCDC) is a local, non-profit entity that drives social change by promoting autonomy and empowerment through increasing the supply of quality and affordable housing, generating economic activity, and coordinating the efficient delivery of social services.

In 2008, NELCDC purchased 100% of the shares in a separate, for-profit corporation organized in the State of Texas and formally known as North and East Lubbock Investment, Inc. (Subsidiary). In 2009, NELCDC contributed land and cash into the Subsidiary, which used those assets to become a partner in Parkway Place Lubbock, LLC. Subsidiary will manage the property and receive management fees for its services.

Principles of Consolidation

The consolidated financial statements include the accounts of North and East Lubbock Community Development Corporation and North and East Lubbock Investment, Inc. (Subsidiary). The Subsidiary is consolidated since NELCDC has both an economic interest in and control of the Subsidiary. All material, intra-entity transactions have been eliminated. NELCDC and Subsidiary, collectively, are referred to herein as the "Organization".

Basis of Presentation

The Organization prepares financial statements in accordance with the Financial Accounting Standards Board (FASB) standards for not-for-profit organizations. Under these standards, the Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Accounts Receivable

Accounts receivable is made up of amounts due from grantors and contributors.

Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions. All donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Statement of Activities as net assets released from restrictions.

In the accompanying financial statements, donated equipment, materials and supplies are reflected as contributions at their estimated values at date of receipt.

Contributed Services

During the year ended September 30, 2015, the value of contributed services meeting the requirements for recognition in the financial statements was not material and has not been recorded.

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2015**

NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Advertising

Advertising costs are expensed as incurred. No advertising expenses were incurred during the year ended September 30, 2015.

Bad Debt Expense

Accounts receivable are charged to bad debts as they are determined to be uncollectible. The difference between this method and the allowance method is considered immaterial.

Cash and Cash Equivalents

The Organization considers cash in operating bank accounts, cash on hand, and certificates of deposits with an original maturity of three months or less to be cash for cash flow purposes.

Fixed Assets

Capital expenditures for land, buildings, and equipment are recorded as unrestricted assets in the statement of financial position. Expenditures for maintenance and repairs are charged to expense as incurred. Donated land, buildings, and equipment are recorded at approximate fair market value of the asset on the date of donation. The costs of assets retired or otherwise disposed of, and the related accumulated depreciation, are eliminated from the accounts in the year of disposal. Gains or losses resulting from property disposals are credited or charged to operations currently.

Depreciation is provided on the straight-line method using estimated useful lives.

Other Assets

The Organization accounts for investments in accordance with FASB standard for investments held by not-for-profit organizations. This standard requires that investments be categorized into levels in order to describe the inputs used to calculate fair market value. Those inputs are defined for each level as follows:

Level 1 – Inputs include quoted prices in active markets for identical assets.

Level 2 – Inputs include available indirect information, such as quoted prices for similar assets in active markets, or quoted prices for identical or similar assets in markets that are not active.

Level 3 – Inputs are subjective and generally based on the entity's own assumptions on how knowledgeable parties would price assets and are developed using the best information available in the circumstances.

The realized and unrealized gain or loss on investments is reflected in the statement of activities.



**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2015**

NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Federal Income Tax

NELCDC is exempt from federal income tax under Internal Revenue Code Sections 501(c)(3). NELCDC has been classified as an organization that is not a private foundation under Section 509(a)(2) of the Internal Revenue Code. NELCDC had no unrelated business income during the year ended September 30, 2015.

North and East Lubbock Investment, Inc. is a for-profit entity and therefore subject to federal income tax. Due to the immateriality of income and losses reported by Subsidiary, no provision for deferred income taxes has been provided. Income tax expense for the year ended September 30, 2015 was \$0.

The Organization's Forms 990, *Return of Organization Exempt from Income Tax*, and Forms 1120, *U.S. Corporation Income Tax Return*, for the years ending September 30, 2013, 2014, and 2015 remain subject to examination by the Internal Revenue Service, generally for three years after they were filed.

NOTE 2 – FIXED ASSETS

Fixed assets consist of office furniture and equipment. Depreciation expense for the year ended September 30, 2015 was \$1,799.

NOTE 3 – OTHER ASSETS

Other assets consist primarily of other receivables and investments.

*Other Receivable*

In November 2014, NELCDC's staff and legal counsel became aware of unauthorized charges made using NELCDC's debit card. NELCDC's staff and legal counsel conducted an investigation and filed an insurance claim seeking recovery for the losses sustained. The amount recorded in Other Receivable pertaining to the insurance claim is \$37,155 and was accrued in prior years. The receivable balance did not change during the year ended September 30, 2015. Management believes the amount is collectible and, therefore, no allowance for uncollectible amounts has been provided.

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2015**

NOTE 3 – OTHER ASSETS(CONTINUED)

*Investments*

The Organization purchased land in 2004 with the intention of developing the area into King's Dominion Addition, a mixed-income residential subdivision located in the north-east quadrant of the City of Lubbock. The project was divided into two development phases in order to expedite the project. Phase I consists of 27 residential lots, 24 of which have been sold as of September 30, 2015. Phase II consists of 38 residential lots, 3 of which have been sold as of September 30, 2015. There are also three large tracts of land, known as Tract A, B, and C. No development costs were incurred on these tracts of land. Tract A was sold during the year ended September 30, 2012.

During the 2005 fiscal year, NELCDC purchased land from the City of Lubbock for \$13,735 in the northeast section of the Lubbock to be used for a commercial property development located on Parkway Drive, east of Martin Luther King Jr. Drive. In 2009, NELCDC transferred this land along with some additional cash into North and East Lubbock Investment, Inc. (Subsidiary). Subsidiary, then invested these assets into Parkway Place, LLC in exchange for a 35% equity stake in the partnership.

Below is the reconciliation for fair value measurement using significant unobservable inputs (Level 3). A reporting entity is required to separately present information about purchases, sales, issuances, and settlements on a gross basis rather than as on net number. The following tables reconcile the Organization's assets and liabilities classified as Level 3 measurements during the year ended September 30, 2015, on such a basis:

Land held for development	
Balance, beginning of year	\$ 244,805
Development costs	
Costs of lots sold	
Balance, end of year	\$ 244,805
Investment in Parkway Place, LLC	
Balance, beginning of year	\$ 777,208
Organization's share of Net Income	(2,927)
Balance, end of year	\$ 774,281

NOTE 4 – HOME PROGRAM

During the fiscal year ended September 30, 2015, the Organization entered into a contract with the City of Lubbock Community Development Department with the purpose of building an affordable single-family home in northeast Lubbock. The Organization received \$121,951 from the City of Lubbock to construct a home. The Organization spent \$123,408 constructing the home. The construction of the home was completed in June 2015, and all costs associated with the home are recorded as a noncurrent asset on the financial statements of the Organization. Upon sale of the home, the Organization must transfer the proceeds to the City of Lubbock Community Development Department, therefore, the amounts received from the City of Lubbock are recorded as a noncurrent liability on the financial statements of the Organization. In exchange for managing the construction and sale of the home, the Organization received an \$8,500 administrative fee. The administrative fee is recorded as Grant Revenue on the statement of changes in net assets of the Organization.

**NORTH AND EAST LUBBOCK COMMUNITY DEVELOPMENT CORPORATION  
AND SUBSIDIARY  
NOTES TO FINANCIAL STATEMENTS  
SEPTEMBER 30, 2015**

NOTE 5 – NOTES PAYABLE

In November 2009, the Organization entered into a note payable with a local financial institution for \$350,000. The note bears interest at 6% and is due in monthly payments of principal and interest through September 2021.

The aggregate maturities of long-term debt for each of the years ended September 30, are as follows:

2016	\$	33,553
2017		35,623
2018		37,819
2019		40,152
2020		42,629
Thereafter		50,764
		<u>240,540</u>
Less current portion		<u>(33,553)</u>
	\$	<u>206,987</u>

During the year ended September 30, 2015, interest costs incurred totaled \$15,975.

NOTE 6 – ECONOMIC DEPENDENCY

For the fiscal year ended September 30, 2015 substantially all of the Organization's revenue was derived from various grants received from the City of Lubbock. Should these grants become unavailable, the Organization's operations would be very difficult to maintain for any extended period of time.

NOTE 7 – SUBSEQUENT EVENTS

The Organization has evaluated subsequent events through February 11, 2016, the date which the financial statements were available to be issued.